



**LETTER OF INTENT FOR COLLABORATION  
BETWEEN  
UNIVERSITI KEBANGSAAN MALAYSIA  
AND  
UNIVERSITY OF SULAWESI TENGGARA, INDONESIA**

In order to promote the mutual interests between the parties, Universiti Kebangsaan Malaysia represented by The UKM Graduate Centre and University of Sulawesi Tenggara agree to exercise their best efforts to develop the following forms of cooperation:

1. Development of a platform which would allow staff of UMKI to pursue postgraduate degrees at UKM for staff upgrading, subject to the terms and conditions applicable to UKM and recognised by the UKM Senate;
2. Weaving strategic alliances through joint research and international publications;
3. Exchange of lecturers and joint supervision by lecturers / professors;
4. Implementation of mobility / attachment of undergraduates, graduates and researchers;
5. Development of autonomous research, development of expertise and increasing human capital development; and
6. Strengthen international cooperation (Indonesia and Malaysia).

Both parties shall appoint a coordinator from each party for the development and management of joint activities.

Both parties understand that all financial arrangements will have to be negotiated and will depend on the availability of funds.

Details for the implementation of specific projects will be mutually developed.

In the event where both parties wish to formalise the abovementioned academic and research collaboration, the parties may enter into a Memorandum of Understanding (MoU) or a Memorandum of Agreement (MoA) of which the MoA shall have a binding effect on both parties.

The undersigned being duly authorised thereto, have signed this Letter of Intent, on this 2nd day of March, 2020.

For  
**UNIVERSITI KEBANGSAAN MALAYSIA**

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**ASSOC. PROF. DR. ABDUL MUNIR ABD. MURAD**  
(Acting Director)  
The UKM Graduate Centre  
Universiti Kebangsaan Malaysia

For  
**UNIVERSITY OF SULAWESI TENGGARA**

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**PROF. DR. ANDI BAHRIN**  
Rector  
University of Sulawesi Tenggara